

Sydney Football Stadium Redevelopment Community Consultative Committee (CCC) EXTRAORDINARY MEETING NOTES

Meeting # 16, Tuesday 24 August 2021,
5:30 pm, via technology

PRESENT VIA TECHNOLOGY			
Margaret Harvie (Chairperson)			
COMMUNITY REPRESENTATIVES PRESENT VIA TECHNOLOGY			
Chelsea Ford	Vivienne Skinner	Sofie Mason-Jones	Julie Osborne
Linda Gosling	Robert Postema		
LOCAL GOVERNMENT REPRESENTATIVES			
Cr Philip Thallis (City of Sydney Council) until 7.30 pm			
SYDNEY FOOTBALL STADIUM REPRESENTATIVES			
Peter Hynd, SFS Project Director, Infrastructure NSW until 8.00 pm	Julie Shires, Group General Manager Infrastructure Development, Venues NSW		
PRESENTERS AND GUESTS			
Shiraz Ahmed, Team Leader Department of Planning, Industry & Environment	Vlad Popovski, Senior Communication Officer, Infrastructure NSW	Josh Milston, JMT Consulting	Stephanie Ballango, Savills Australia
Rachel Trigg, Urbis	Suellen Fitzgerald (Chief Executive of Greater Sydney Parklands) from 6-8 pm	Erica van den Honert, Executive Director, Infrastructure Assessments, Department of Planning, Industry & Environment	
APOLOGIES			
Mayor Danny Said (Randwick City Council)	Mayor Paula Masselos (Waverly Council)	Jake Shackleton, Director - Infrastructure Management at NSW Department of Planning, Industry and Environment	
Tom Harley	Steve Rankin		
MEETING NOTES			
Leanne Smith (Governance House Pty Ltd, Note Taker)			

1. AGENDA ITEM # 1: WELCOME & ACKNOWLEDGEMENT OF COUNTRY

Margaret Harvie *Acknowledged that the meeting takes place on Aboriginal lands, and paid respects to Elders past, present and future, extending that respect to any Aboriginal or Torres Strait Islander person attending the meeting.*

Margaret Harvie Welcomed all attendees to the extraordinary meeting of the Sydney Football Stadium (SFS) Redevelopment Community Consultation Committee (CCC) and declared proceedings open at 5.34 pm.

2. AGENDA ITEM # 2: DECLARATIONS OF PECUNIARY & OTHER INTERESTS

No new actual, potential, or perceived conflicts of interest (pecuniary or other) were tabled.

3. APOLOGIES

The Committee noted apologies from Mayor Danny Said (Randwick City Council); Mayor Paula Masselos (Waverly Council); Jake Shackleton, Director of Infrastructure Management at NSW Department of Planning, Industry and Environment; and Steve Rankin and Tom Harley (Community Members).

4. AGENDA ITEM # 3: PROJECT UPDATE: CONSTRUCTION PROGRESS / ACTIVITY

Peter Hynd Reported:

- Communications regarding three workers testing positive for COVID-19, with the site closed on the advice of NSW Health and expected to reopen within the next few days;
- Implementation of the COVID Safe Plan, with focus on the health and safety of all workers and the wider community;
- Introduction of radio frequency tagging that allowed for the tracking of movements in and around the site, leading to the quick identification of close contacts;

- Introduction of rapid antigen testing (voted as mandatory by the workforce);
- Continued close contact with the Department of Health.

Erica Van den Honert joined the meeting.

5. AGENDA ITEM # 1: INTRODUCTION & OVERVIEW

Julie Shires

Thanked all attendees for their time, noting that Venues NSW is seeking input from all CCC members, with the meeting framed as a consultation session revisiting the Social Impact Monitoring Program (SIMP) and Transport Plans, and providing an overview of a proposed car park development for the precinct.

Reported that the discussion would be led by the Presenters with Stephanie Ballango from Savills managing questions and discussion points.

Highlighted that while a face-to-face meeting would have been preferable, ongoing COVID-19 Public Health Orders required transition to an online meeting. Requested that participants hold questions until the end of the presentations, with questions or comments to be entered into the chat function at that time.

Robert Postema joined the meeting.

6. AGENDA ITEM # 2: UPDATE ON THE STAKEHOLDER CONSULTATION PROCESS

Stephanie Ballango

Reported:

- Ongoing consultation on the SIMP and Transport Plans with agencies including Transport for NSW, City of Sydney, sensitive receivers, the CCC and Greater Sydney Parklands;
- Requirement for engagement with the NSW Police as part of the Conditions of Consent (with the point of liaison being the Local Area Command), noting that given the COVID-19 situation, the principle point of contact is unavailable for much of the year, with an alternate contact recently identified and with commitment to engagement in the coming weeks.

7. AGENDA ITEM # 3: PRESENTATION – SOCIAL IMPACT MONITORING PROGRAM UPDATE (D49)

Rachel Trigg

Provided an outline of the Presentation including a short recap on discussion at the last meeting and noting proposed targeted conversation around three open-ended questions.

Shared her Presentation via Screen Share and highlighted:

- Requirement of a Social Impact Monitoring Program (SIMP) under the Conditions of Consent (D49);
- Purpose of the SIMP: monitoring social impacts on both event and non-event days / matters that can be impacted by Venues NSW;
- Development of the SIMP as an iterative process;
- Consultation with the Department of Planning, Industry and Environment (DPIE), City of Sydney, and Venues NSW completed in July;
- Consultation with the CCC in July and August, Centennial Park and Moore Park Trust in August and the NSW Police (to be determined, as reported);
- General agreement with the initial framework and suggestions for refinement;
- Inclusion of the CCC recommendation to include community surveys in the areas surrounding the stadium from commencement;
- The timeline for submission as late 2021 (with engagement with NSW Police critical to inform data sharing and frequency (impacted by COVID-19)).

Tabled the three open-ended questions (summarised below) for consideration including:

1. What are key community characteristics that should be kept in mind when developing communications approaches?
2. What communication methods would work best?
3. What role does CCC play in the SIMP? (noting that Condition B17 requires the CCC to continue for the first 12 months of operations of the stadium).

Discussed community characteristics drawn from data and demographics, the social impact assessment, and clarified the first question as being around matters such how demographics of the community (such as age and cultural diversity) affect the choice of communication methods.

COMMUNITY DISCUSSION / FEEDBACK

OVERVIEW OF DISCUSSION

The Committee discussed:

- The broad range of demographics in the area, requiring a multi-faceted approach;
- Digital communications (including via the website) to be supported by other traditional methods;
- Requirement to accommodate older members of the community who may not have access to mobile technologies / adequate computer literacy skills;

- Continuing need for the community to be invited to meet and be informed, via “drop in” events and Town Hall style communication for major initiatives;
- Need for communication with the local business community;
- The importance of a “single source of truth”;
- The need for multiple methods of communication including digital, hard copy in letter boxes, Face Book for local suburbs, Instagram, and face-to-face meetings;
- Possible skewing of engagement results if it is reliant only on social media / online forums etc.

Suellen Fitzgerald joined the meeting.

- Julie Osborne** Differences within the community – ranging from the elderly who may not have access to social media or email, to the multi-cultural and apartment dwelling residents of the Zetland area, to the high-density population in the Surry Hills and Paddington –need for a multi-faceted approach.
- Sofie Mason-Jones** Discussed the importance of digital contact (including via the website) as well as other means of communication, including at the precinct.
- Vivienne Skinner** In response to a question regarding Letterbox drops, recommended inclusion of invitations to the space (to meet and be informed).
- Chelsea Ford** Suggested consultation with the business community, together with Town Hall style communications and use of Q&A formats – noting the importance of a single source of truth.
- Linda Gosling** Discussed the importance of retaining face-to-face contact to reach people who may not have computer literacy skills or access to technology.
- Julie Osborne** Highlighted concerns around emails being missed in a plethora of communications.
- Rachel Trigg** Sought feedback on the future role of the CCC in the roll-out / operational phase of the SIMP.
- Julie Osborne** Suggested that the CCC should remain ongoing, beyond the first 12 months of stadium operation, given its nexus to the community, ability to receive and give feedback, smooth issues etc. suggesting this as important to the future success of the stadium.
- Robert Postema** Potential need to refresh the provisions governing the CCC and / or its members, being mindful of the need to balance corporate knowledge and history, with the opportunity for new voices and views.
- Chelsea Ford** Discussed the potency of the CCC, suggesting that it could add value during the SIMP implementation based on the ability to influence / effect change i.e., to facilitate discussion and make recommendations on the data, to assess trends, and to input into decisions.
Supported the concept of a continuity of information and history.
Noted the CCC’s close interface with the community, and ability to absorb outside information and disseminate it to the community i.e., grass roots communications.
- Rachel Trigg** Reported comments included in the chat that update on the SIMP should occur at usual meetings every 3 months - as a standard agenda item.
Summarised the roles of the Committee to review the data and identify trends, to participate in problem solving and to act as an informal trusted network of community members.
- Julie Shires** Confirmed that the precinct had an Advisory Group pre the Sydney Football Stadium construction that was effective (with commitment to reinstatement of the Advisory Group).
- SUMMARY OF DISCUSSION** Summary of community feedback:
- The importance of the CCC extending beyond 12 months of operations in acknowledgment of the nexus to community (bringing feedback from and to - the wider community);
 - Suggestion that effectiveness depends on being able to make decisions / influence quickly;
 - Suggestion for a community session at the venue (an open day) – subject to COVID-19 restrictions;
 - Merit in carrying forward some or all existing CCC members - not to say there shouldn't be additions / new perspectives but equally good to have some 'corporate history' i.e., “why we are where we are”;
 - Question from a CCC member about the potency of the CCC and its ability to influence / effect change;
 - The benefits of the CCC’s close interface with the community and grass roots communication channels.
- Stephanie Ballango** Summarised the consensus of discussion as the requirement for tools and actions across digital, social, and traditional events (Town Hall, Letter Box, and drop-in sessions / community activities based on site).

Discussed agreement on the need for the CCC to continue in some form, based on connection to the broader community and as a conduit for swapping information on the SIMP.

8. AGENDA ITEM # 4: TRANSPORT INITIATIVE (SUBTERRANEAN CARPARK) CONSULTATION

Julie Shires

Provided a Presentation to the meeting on the proposed Precinct Village and 1,500 space carparking proposal and highlighted:

- Review of feedback provided by the CCC over time, with parking the single most contested issue, with a focus on the need to remove parking off the grass;
- Consultation and discussion with Greater Sydney Parklands since 2019, including exploration of a range of options to address the issue;
- The proposed development is a joint initiative between Venues NSW and Greater Sydney Parklands honouring the commitment to remove parking from the grasslands;
- The common goal to improve the public space and to soften the interface between the sports precinct and the parklands;
- The consultation process to date including discussion with Transport for NSW, City of Sydney, Greater Sydney Parklands, the Design Integrity Panel, Saving Moore Park, the CCC, and the Alliance of Moore Parks Sports (AMPS);
- Weekly meetings with Transport for NSW;
- The order of consultation based on availability / not indicative of the importance of the stakeholder/s;
- Discussed the proposed carparking initiative's benefit on the Plans / transport solution within the precinct;
- The introduction of green and community space and enhancement of amenities;
- The proposed car parking solution as the result of exploration of seven options, with agreement on the best solution being the building of a subterranean carpark on the footprint of the current MP1 Carpark;
- Desire to avoid building an above ground multi-level carpark due to the negative visual impact and in recognition of the parkland setting and soft green elements;
- Desire to create a public domain green space with significantly improved amenities;
- No change to the current buildings or existing design;
- The benefit of ability to navigate to Driver Avenue at the same level;
- Desire to avoid impacting the native trees surrounding the site leading to movement of the footprint inwards;
- The opportunity to create something unique / for the community to enjoy – including cafes / restaurants to introduce a sense of community and place;
- Maintenance of the architectural language across the precinct;
- Proposed staging to lessen the impact of construction;
- Removal of on-grass carparking (when opened) on EP2 and continuing removal of carparking from EP3 once transport initiatives has been successfully implemented;
- Reinstatement of the previous four tennis courts for members, and introduction of children's playground areas etc.;
- Demonstrated a view looking east- west – with two levels of underground carparking on the eastern side and five levels on the western side - with the public space and amenities on top;
- Development of Stage 1 East at the tail end of the SFS Project (with work to be undertaken in parallel) and opened in line with the stadium – with works at depth extended through until 2023.

Summarised the benefits of the proposed solution as:

- Better amenities;
- Removal of on-grass carparking;
- When the development is opened – full commitment not to activate parking on the green space in EP2 and continuing with progressive removal of carparking on EP3.

COMMUNITY DISCUSSION / FEEDBACK

SUMMARY OF DISCUSSION

The Committee discussed:

- The commitments contained in the Moore Park Master Plan (removal of parking from Moore Park by no later than 2040) and desired expedition / confirmation of timing;
- Requirement for continued use of public transport modes and exploration of alternative parking sites such as the ATC;
- Request for confirmation of whether material presented during the meeting could be shared with the community.

Julie Osborne

Queried why there are only two levels of parking under the tennis court area?

Julie Shires

Responded that this would be addressed during the following presentation.

Julie Osborne	Sought clarification of “flexible spectating”.
Julie Shires	Reported the same level of activation as during a Test Match, including marquees etc.
Chelsea Ford	Queried the budget for the project and who would be paying for it?
Julie Shires	Confirmed that the budget would be included on the Venues NSW Balance Sheet (with approval through the Expenditure Review Committee).
Chelsea Ford	Queried whether the information would be made available in the public sphere?
Linda Gosling	Asked if the work would require a separate Development Application process?
Stephanie Ballango	Confirmed intention to lodge a modification to the State Significant Development approval (as occurred with the fitness facility), which once submitted, will be placed on public exhibition for review and submission by interested parties, with Venues NSW asked to respond and address matters raised. Discussed proposed lodgement within the next few weeks and exhibition as early as September.
Robert Postema	Queried the ingress and egress of cars?
Julie Shires	Responded that this would be addressed in the following presentation.
Julie Osborne	Asked whether the connection between the development and removal of parking from EP2 is tied / will definitely occur?
Suellen Fitzgerald	Discussed continuing commitment to remove event day carparking from the grass, noting proposed removal from Upper Kippax as soon as possible and ultimately across all areas. Reported positive collaboration within the precinct about how this can be achieved.
Julie Osborne	Highlighted commitments contained within the Moore Park Master Plan for removal of carparking from the green spaces by 2040, noting desire for this to be expedited / achieved much sooner. Reiterated earlier discussions around use of the Light Rail and park and drop sites such as the ATC.
Julie Shires	Reported the NPS score for customer satisfaction as higher when using public transport (with promotion therefore beneficial to all parties) but also recognising the need to cater for other groups (vulnerable patrons, families etc.).
Linda Gosling	Queried whether the information shared with the CCC could be distributed to the wider community following the meeting?
ACTION # 1	Venues NSW to take the question on notice (re: sharing of tabled information with the wider community) and to report back to the CCC out of session.
Stephanie Ballango	Noted a number of questions and comments included in the chat (refer to Attachment A) and recommended deferral of response / discussion until after the following agenda item.

9. AGENDA ITEM # 5: PRESENTATION – PROPOSED MODIFICATION & THE TRANSPORT RELATED MANAGEMENT PLANS

Stephanie Ballango	Reported the basis for the following Presentation including: <ul style="list-style-type: none"> ▪ Reiteration of the concept of the precinct village and carpark; ▪ Consultation with identified stakeholders; ▪ Discussion of pedestrian routes; ▪ Traffic movements and management; ▪ Preliminary thinking around drop-off and pick up zones.
Josh Milston	Provided a short Presentation using Screen Share, demonstrating visuals of the proposed subterranean carparking solution, and highlighting: <ul style="list-style-type: none"> ▪ Desire to report on the project and relationship to the four operational plans discussed at the July meeting; ▪ The Transport Plans considering all modes and the travel benefits across modes; ▪ The primary access point at Driver Avenue and the proposed egress point on Moore Park Road following the conclusion of certain events; ▪ Desire to balance traffic flows through the Moore Park Road / Driver Avenue intersection with the introduction Moore Park Road egress point; ▪ Elimination of two conflict points - providing access arrangements that don't conflict with key pedestrian routes / with safer pedestrian flows achieved in line with the objectives of the transport plans;

- Closure of the Driver Avenue footpath on event days and use of landscaping to avoid drop-off in unwanted areas and to remove conflict points;
- Exploration of off-site pick-up locations and pedestrian connections through the parklands to the Light Rail stop and bus infrastructure;
- Increased bicycle parking for visitors and staff (noting the juncture of two cycleways);
- Removal of the EP2 egress point;
- All drop-offs to occur on the western side of Driver Avenue with a U-turn area;
- Pick up locations being explored on Moore Park Road and Anzac Parade.

Sofie Mason-Jones

Tabled the following question:

The Transport Assessment (Appendix H) prepared to support the EIS addressed Precinct Parking (Section 6.6.2) and included the statement: *'...providing no additional car parking as part of the development proposal complements the strategy of promoting public transport, walking, and cycling to access the stadium and reducing the reliance on private vehicles.'*

Noted that while she was thrilled to see the proposed removal of parking on the grass at Moore Park and further at grade greenspace open for community use, with the photomontages showing a well-considered integration between the parkland and iconic buildings of the sporting precinct (SFS and SCG), she was concerned that the new 1,500 space car parking proposal appears to be at odds and contradictory to the statement of 'providing no additional parking as part of the development proposal'.

She went on to reference further statements in Section 6.6.2. in relation to the capacity of the public transport network and existing parking provisions without additional carpark requirements:

'To confirm there is sufficient capacity in the transport network should parking not be available on the existing sites of EP2 and EP3, a mode share analysis has been undertaken which considers:

- *Removal of parking in EP2 and EP3, and creation of satellite park and ride areas outside of the precinct*
- *Maintaining event car parking in the Entertainment Quarter, MP1 and Sydney Boys/Girls High*

*.... The analysis confirms that there would be sufficient capacity to accommodate the changed parking arrangements. As is the case for when 'double header' events are held in the precinct (ie. Concurrent events at the SCG and SFS) a significant number of people walk from the Sydney CBD, Central Station and other nearby areas. Light rail and public transport would have additional capacity to transport people to the SES to offset the loss of parking **in the event EP2 and EP3 are no longer available.**'*

She asked about the basis and for the need / justification of this new 1,500 space car park.

She further enquired about whether additional analysis and surveys had changed the findings of the earlier Transport Assessment and whether existing parking availability outside of the precinct or satellite parking was considered (i.e. the Entertainment Quarter, Sydney Boys and Girls High Schools, Royal Randwick, ES Marks, and other satellite parking)?

Asked if the numbers confirm requirement for a new car park in the precinct, does it need to be of this scale?

She is keen to understand how the project can overcome barriers to implementation of the Green Travel Plan, reducing the need for new car parks and reducing congestion with a focus on environmentally sustainable outcomes.

ACTION # 2

Venues NSW to take this question on notice for a more formal response.

Josh Milston

Discussed the stadium development as not changing the overall number of parking spaces within the precinct but noting a large reduction on the adjacent site consistent with the findings of the Stage 1 DA and EIS Report.

Further discussed the transport network as complementary, with all aspects considered - including connection to the infrastructure and the parking demands and needs of users.

Julie Shires

Discussed the Green Travel Plan and its importance to Venues NSW and Greater Sydney Parklands, with desire to enhance customer satisfaction, promote integrated ticketing (post COVID) and to activate transport initiatives to drive behavioural change, to ensure that all patrons leave the stadium happy.

She further noted the role of the SIMP to monitor the impact on surrounding residents and to be mindful and proactive.

Josh Milston

Discussed current and proposed car parking numbers, highlighting the overall reduction once all grass parking is removed (with Venues NSW to provide further detail in this regard).

COMMUNITY DISCUSSION / FEEDBACK

SUMMARY OF DISCUSSION

The Committee discussed:

- The overall quantum of carparking and report of continuing demand for parking within the precinct;
- Loss of bus routes on Oxford Street and Anzac Parade (representing less buses within the walking catchment of the stadium);
- Desire to understand the project budget;
- Requirement to understand proposals in relation to satellite carparking;
- The barriers to reducing congestion and desire to discuss identified plans for people and not cars;
- Request for timing of the removal of *all* parking from Moore Park.

Philip Thallis

Queried whether all stadium functions would use the same driveway?

Julie Shires

Responded that all would use the same driveway, however, there would be access via ramp into the basement when the stadium is open.

Discussed desire to avoid construction having any impact on the operations of the stadium – with this a clear reason to reduce the depth on the Eastern side to align timings.

Julie Osborne

Queried any differences for Members and Non-Members.

Julie Shires

Confirmed use by all parties.

Philip Thallis

Referred to the statistics - around 9% of people travelling to the stadium using the shared carpark – asking for further detail about the need for the tabled solution and its size? Suggested that the Lord Mayor would also express concern at 1,500 cars.

Josh Milston

Discussed considerations of a range of matters including the strong demand for cars within the precinct, the capacity of the transport network and ability to accommodate demand, parking requirements and the needs of users etc.

Julie Shires

Noted that the development does not relieve the obligations contained within the Green Travel Plan.

Philip Thallis

Discussed loss of bus routes along Oxford Street including the 380, 340 and 440 and the reduction of buses on Anzac Parade from seven to one (due to redirection to Green Square) and queried whether this had been factored into the proposal i.e., less buses within the walking catchment of the stadium.

Josh Milston

Suggested that the Special Event bus network would still operate, with the Light Rail from Kensington, Kingsford and Randwick being the primary mode of travel.

Philip Thallis

Discussed his recollection of previous data tabled showing 4,500 people using Light Rail versus 9,500 on buses.

ACTION # 3

Venues NSW to confirm the number of buses on Anzac Parade with Transport for NSW.

The meeting adjourned for a short 5 minute break at **7.30 pm**.

Philip Thallis left the meeting at this point.

Erica Van den Honert stepped out of the meeting at this point.

Q & A SESSION

Vivienne Skinner

Reiterated desire to understand the actual project budget, noting that the taxpayers will ultimately fund it and perceptions with regard to this money being spent by a public agency.

Julie Shires

Noted that she is not at liberty to respond at the present time.

Vivienne Skinner

Discussed feedback provided to Saving Moore Park around stadium expenditure and general feelings of resentment within the community, and tabled a series of recommendations (as discussed at a recent meeting between Venues NSW and Saving Moore Park / as documented in correspondence to Venues NSW forwarded to the CCC) including:

- That the surface land be handed back to Greater Sydney Parklands (GSP) as evidence of giving back to the community from funds generated from the site by Venues NSW (through potential legislative amendment or by a leasing arrangement);
- Car parking on Moore Park North to cease with immediate effect so that GSP can immediately begin planning for its revitalisation; and

- A commitment to remove car parking from the whole of Moore Park required well before 1 July 2024.

Further highlighted discussions around proximity of the precinct to the Racecourse (one Light Rail stop away) and suggestion that this be more thoroughly investigated.

In April this year (2021) Saving Moore Park published the results of a survey inviting supporters and members of the public to contribute their views towards the current and future use of Moore Park. A total of 372 people responded to the survey providing a collective 695 comments. To the question: Should car-parking be removed from Moore Park? a resounding 95.1 percent said 'Yes'.

Noted the survey undertaken at the end of 2020, with 500 participants and documentation of concern in relation to the expense of the stadium and carparking on Moore Park.

Noted the unspecified timeline for removing parking from South Moore Park as problematic and sought detail of the proposed timing?

Julie Shires

Discussed the benefits of the proposed development, citing collaboration with Greater Sydney Parklands to identify the right solution.

ACTION # 4

Venues NSW / Julie Shires to prepare a written response to the letter from Saving Moore Park.

Suellen Fitzgerald

Confirmed the intention of Greater Sydney Parklands to start as soon as possible and to remove carparking progressively.

Vivienne Skinner

Highlighted requirement for a response to the question of when / the timing of removal of carparking from Moore Park.

Julie Shires

Reiterated the earlier request for time to prepare a written response to the questions tabled by Saving Moore Park.

Julie Osborne

Queried if the proposed carpark would be used on non-event days?

Julie Shires

Confirmed use by tenants, community members, park users etc. on non-event days as a commercial operation (not a commuter carpark).

Julie Osborne

Discussed promotion in the Paddington community – i.e., beyond the parkland and the stadium. Queried the revenue stream?

Julie Shires

Reiterated that it will sit on the Venues NSW Balance Sheet as a commercial development.

Vivienne Skinner

Recommended provision of a *first two hours' free* parking for community users.

Julie Shires

Responded that as a commercial development, the price points will need to be managed.

Chelsea Ford

Tabled concern that this was the first reference during the meeting to the proposal being operated as a commercial entity with a revenue stream.

Supported comments made around profits being returned to the parklands.

Noted the commercial-in-confidence nature of the meeting but highlighted the importance of community understanding of the budget / expenditure.

ACTION # 5

Venues NSW to coordinate a separate session with Chelsea Ford and other interested representatives of the CCC, to discuss the proposal and the project budget.

Stephanie Ballango

Tabled a question received via the chat function regarding management of the high-water table.

Julie Shires

Discussed the geology and rock levels, with different engineering options explored and a preferred solution identified.

Vivienne Skinner

Suggested that provision of an approval timetable to the CCC would be useful.

Stephanie Ballango

Tabled a series of questions for response as follows:

1. Is the green space attractive to the local community and does the CCC have any other ideas?
2. Is the CCC supportive of increased permeability and pedestrian connections from surrounding areas;
3. The Community view regarding removal of carparking from EP2 in 2023;
4. Preference for use of the carpark during weekdays;
5. Are proposed pick up and drop off arrangements in line with community expectations?

ACTION # 6

Venues NSW to circulate a copy of the final questions (summarised above) to the CCC.

Suellen Fitzgerald left the meeting at **8 pm**.

SUMMARY OF RESPONSES

The Committee discussed:

- Inclusion of play equipment (including possible water play options);
- No plans for use as a venue space;
- The importance of quality food and beverages and creation of a precinct that avoids people going elsewhere;
- Differences between restaurant and café dining (including duration of visit);
- Desire for reflection on the tabled questions and suggested provision of written feedback to those questions out of session;
- Requirement to consider scale relative to people and the environment;
- Suggestion for indoor and outdoor dining options;
- The importance of atmosphere to the precinct;
- Options for takeaway food;
- Requirement to understand the target market;
- Suggested models including the Astrup Fearnley Museum in Oslo, and the benefits of including quiet spaces and various nooks and crannies in any possible design.

Vivienne Skinner

Sought confirmation of the inclusion of children’s play equipment?

Julie Shires

Confirmed that this would form part of the plaza (including consideration of water play).

Vivienne Skinner

Queried whether it would be used as a venue space?

Julie Shires

Responded that Venues NSW will not be hosting events on the green area.

Julie Osborne

Asked if the Eat Street would be available at non-event times?

Julie Shires

Responded with proposals in relation to lunch and dinner.

Julie Osborne

Discussed the importance of quality food and beverages and perceived gaps in this area.

Vivienne Skinner

Reported support for a place where families can gather.

Julie Shires

Sought feedback on preference for restaurants or cafes?

Sofie Mason-Jones

Discussed length of stay as a factor to be considered – noting quick turnaround on event days.

Vivienne Skinner

Suggested inclusion of smart bistros, citing the recent development at Darling Harbour.

Robert Postema

Discussed the renderings presented and the importance of human scale, recommending quiet places of retreat and relaxation (citing the Astrup Fearnley Museum in Oslo as a possible model).

Peter Hynd left the meeting at this point.

ACTION # 7

CCC Members to provide written response to the tabled questions by Friday 3 September 2021 (with response to Julie Shires and / or Margaret Harvie, as per later clarification).

Julie Osborne

Discussed the need to create a vibe / atmosphere to draw people in.

Julie Shires

Queried support for cafes doing takeaway, with the option of bringing that into the green space? (*generally supported by participants*).

Chelsea Ford

Highlighted the importance of market research including identification of the target market/s and their needs (noting different crowds on event days, during the week and on weekends etc.).

Julie Shires

Discussed desire to understand the views of the CCC as locals.

Reported that this information would be added to other data, including work on the development demographics and target market.

Vivienne Skinner

Highlighted the importance of a deadline for response to the tabled questions.

Margaret Harvie

Potential for conflict in the timeframe for preparation and posting of the meeting Minutes versus lodgement dates and the request for confidentiality.

ACTION # 8

Venues NSW to consider the tabled question with regard to the meeting notes and confidentiality / timing and to respond out of session.

Julie Shires

Discussed Venues NSW's desire for feedback including examples and precedents.

Chelsea Ford

Expressed concern around the process and timeline for project approval, and the context in which feedback was shared versus its intended use.

Stephanie Ballango

Reported:

- Requirement of the Conditions of Consent to engage with the CCC on the proposed project given that it is a modification to the current proposal and in the context of the requirement to consult with the CCC on all modifications;
- Response to the written questions requested by 3 September 2021;
- Inclusion of the feedback in the application documentation to go to DPIE - to demonstrate engagement with the CCC, the feedback and how it was addressed;
- Reiteration that the modification will be lodged within the next few weeks;
- Proposal to set up a separate session in the following week to discuss the budget / respond to questions tabled in advance.

SUMMARY OF DISCUSSION

The Committee discussed:

- Different levels of comfort in comments made during this meeting being attributed to individuals given lack of clarity around the purpose of this as a consultation session on the modification (in addition to feedback on the plans);
- General practice of attribution to individuals in the CCC Minutes / concern that lack of attribution does not lead to diminishing of the response;
- Request that any response to questions around the budget or other matters raised out of session be circulated to all Committee Members;
- Requirement to consider the context when reviewing material.

Chelsea Ford

Discussed hesitancy in submitting a response to the five questions being perceived as usurping any concerns / deemed as support for the proposal.

Stephanie Ballango

Responded by noting the proposal for a separate session around budget and to document key items and concerns, with suggestion that Members be attributed by Venues NSW with their consent.

Linda Gosling

Discussed the importance of all CCC Members having access to responses around budget and funding.

Julie Osborne

Further requested sharing of Committee responses to the tabled questions.

ACTION # 9

Venues NSW to consider request that response to questions around the budget or other matters raised out of session be circulated to CCC members.

Linda Gosling

Asked if the correspondence from Saving Moore Park was confidential?

Vivienne Skinner

Confirmed that there were no concerns around confidentiality from Saving Moore Park's point of view.

Julie Shires

Discussed the importance of context in reviewing this document, with preference that all material be made public at the same time. Noted proposed exhibition in mid-September.

Margaret Harvie

Highlighted concerns with the consultation being used as part of the modification approval / with suggested need for this context for the discussion to have been clear at the commencement of proceedings.

Erica van den Honert re-joined the meeting.

Julie Shires

Confirmed that Venues NSW is seeking feedback irrespective of the requirements of the Departmental process.

Suggested that any Committee Member with concerns around use of their responses table those concerns for recording in the Minutes.

Noted that submission timing will depend on completion of a number of studies and consultation with various agencies.

Chelsea Ford

Discussed concern around misinterpretation of tabled comments - noting the framework within which they were given (feedback on the plans) and request made late in the meeting to respond with a different hat / perspective.

Indicated that she is not in a position to agree with the proposal.

Vivienne Skinner	Highlighted that the CCC was given no time in advance of the meeting to review / reflect on the plans.
ACTION # 10	Venues NSW to circulate a copy of the Presentations from Julie Shires and Josh Milston to the CCC, with a request for feedback on the proposed modification, together with the CCC's views on the five questions.
Linda Gosling	Requested the point of response – the Chair or Venues NSW?
Stephanie Ballango	Responded that as this meeting was a consultation session facilitated by Venues NSW, it would be appropriate to respond to Julie Shires with a courtesy copy to Margaret Harvie.
Chelsea Ford	Tabled concern that for the majority of the meeting, participants understood that they were providing feedback on the plans in one context, with the framework now shifted, suggesting that participants may be more comfortable in responding directly to the CCC Chair.
Margaret Harvie	Summarised concerns around process, noting the requirement for consultation with the CCC on the proposal as a modification
Stephanie Ballango	Clarified that responses could be directed to Julie Shires or Margaret Harvie (Chair) as an alternative pathway based on individual preference, noting no obligation to respond, but with all responses used to inform the submission package.

10. AGENDA ITEM # 9: NEXT MEETING DATE

The next meeting date of the CCC was confirmed as Wednesday **13 October 2021** at **5.30 pm**.

11. CLOSE OF MEETING

There being no further business, the Chair closed the meeting at **8.30 pm**.

ACTIONS ARISING

01_08/21	Venues NSW	To take the question on notice (re sharing of tabled information with the wider community) and to report back to the CCC out of session.
02_08/21	Venues NSW	Venues NSW to take Sofie Mason Jones' question on notice, for a more formal response.
03_08/21	Josh Milston / Venues NSW	To confirm the number of buses on Anzac Parade with Transport for NSW.
04_08/21	Venues NSW	To prepare a written response to the letter from Saving Moore Park.
05_08/21	Venues NSW	To coordinate a separate session with Chelsea Ford and other interested representatives of the CCC, to discuss the proposal and project budget (Note: later scheduled for 2 September at 12 pm).
06_08/21	Venues NSW	To circulate a copy of the final questions on the tabled proposal (summarised in the meeting Minutes) to the CCC.
07_08/21	CCC Members	To provide written response to the tabled questions by Friday 3 September 2021 (with response to Julie Shires and / or Margaret Harvie, with response noted as not obligatory).
08_08/21	Venues NSW	To consider the question with regard to the meeting notes and confidentiality / timing and to respond out of session.
09_08/21	Venues NSW	To consider request that response to questions around the budget or other matters raised out of session be circulated to CCC members.
10_08/21	Venues NSW	To circulate a copy of the Presentations from Julie Shires and Josh Milston to the CCC, with a request for feedback on the proposed modification, together with the CCC's views on the five questions tabled.

Summary of questions tabled via Chat Functionality

SIMP	
Rachel Trigg	Thinking about the different communities surrounding the Stadium: What are the key community characteristics we should keep in mind when developing the communications approaches? What communication methods do you think would work best? Condition B17 requires a CCC to operate for the first 12 months of the operation of the Stadium. What role do you think this group should play in the SIMP?
Robert Postema	Community is diverse in perhaps unexpected ways. Lots of young renters (perhaps expected), lots of families (surprising), lots of empty nesters. Then economically it is probably AB but that is not exclusive.
Chelsea Ford	#2 for businesses in the area - they range from hospitality through to fashion and everyone else in between, so as such, communication needs to vary. <ul style="list-style-type: none"> ▪ digital comms yes for some but letterbox or paper drop for hospitality businesses and fashion outlets ▪ and even a 'town hall' style communication for launch would be helpful to invite businesses from the area ▪ For 'one source of the truth' info session and Q&A. #2 for local residents Facebook groups for the local suburbs is very effective and Facebook groups for residents and businesses.
Linda Gosling	Emails plus letters and occasional face to face
Robert Postema	2. Letterbox drop seems to be good way to go, people still look at mailbox and will notice even if they don't choose to read it. Tends to be some osmosis anyway but complimented with option for email updates a la John Holland. Need to be careful with Facebook groups because of possibly skewed demographics, might need Insta or the like too.
Vivienne Skinner	From the community consultation work I've done its surprising how many people do not use mobile phones or computers. Paper letter box drops are great.
Chelsea Ford	#3 for role of CCC during SIMP the effectiveness would depend on the data to look at trends and be able to make decisions / influence quickly.
Linda Gosling	SIMP updates at usual meetings probably every 3 months.
Sofie Mason-Jones	Hosting a community session at the actual venue will assist in promoting the venue as open / caring for community (even for those who haven't previously used the precinct).
Robert Postema	3. Some merit in carrying forward some or all existing CCC members. Not to say there shouldn't be some additions (new perspective always good) but equally good to have some 'corporate history'. - why we are where we are sometimes important.
Precinct Village and Carpark	
Linda Gosling	<ul style="list-style-type: none"> ▪ How much will it cost & how will it be funded; ▪ Will there be a separate DA process for this work; ▪ Are the tennis courts just for members; ▪ Will the minister of planning be the approval authority; ▪ Who will the carpark serve, both on event & non-event days?

Julie Osborne	Is there a written commitment to remove carparking from EP2 and then what would be the commitment to removal from EP3? What time horizon are we talking about?
Vivienne Skinner	But will it ultimately be funded by taxpayers?
Robert Postema	What is carpark max capacity vs max event parking on grass currently?
Chelsea Ford	I note the comment that this development has been designed so it does not become a white elephant... I wonder then, given the 'tyranny of distance' from Cleveland and Oxford Streets from eastern Sydneysider's perspectives, what has been considered so as this not to become a F&B wasteland / white elephant? It will compete with Paddington and Cleveland street eateries. It needs a 'hook' that's more than a good cup of coffee.
Linda Gosling	Can we share this proposal with our greater communities after this meeting?
Chelsea Ford	I second the conversation about now's the time to rip the band aid off and be leaders in alternative transport solutions.
Philip Thallis	<ul style="list-style-type: none"> ▪ Will the stadium servicing be compromised by the pressure of this car park, especially given its size? ▪ What is the pink arrow coming still from Moore Park north? ▪ Does that mean that only 9% of patrons are parking there?
Julie Osborne	On event days I assume the whole carpark would not be allocated to members - moving a greater number to EP3 (whilst operational)
Chelsea Ford	Is the plaza development a foregone conclusion?
Julie Osborne	What is the plan on non-event days - Commuter?
Chelsea Ford	Vehicles are being prioritised
Philip Thallis	Reduced bus services too...
Linda Gosling	When will EP3 car parking (south of Kippax) cease?
Chelsea Ford	With regards to asking what the hirers need, they would say they need car parking but it's a little like Henry Ford asking his constituents what they needed, and they'd say, "faster horses".
Linda Gosling	<ul style="list-style-type: none"> ▪ How will the high-water table be managed? ▪ Will Busby's Bore be affected
Vivienne Skinner	A timetable as to approval processes would be helpful for the group
Sofie Mason-Jones	The lighting and seating areas of the Eat Street will also be key considerations
Robert Postema	The area I was thinking of is the development around the Astrup Fearnley Museum in Oslo. It is a huge development compared with this, but the issue is the scale of the streets, restaurants and plantings that is all about human scale and works really well. Assume someone will send us this slide to respond to by next week>
Chelsea Ford	<p>I absolutely second that.</p> <ul style="list-style-type: none"> ▪ I don't feel comfortable with this process; ▪ It's about misrepresentation; ▪ Asking us to address questions about F&B suggests we agree with the proposal of the plaza, and I am not in a position to make that decision